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Financial and Program oversight, monitoring and/or review of activities, as set forth in DWD Issuance 16-2018, are the primary responsibilities of the West Central Region's Workforce Development Board and CEO. The duties to perform oversight are designated to the Programs/Compliance Specialist and the Director of Operations/current accounting firm. -The Executive Director of the Workforce Development Board will ensure independence from the duties or system monitored are demonstrated.

### **Quality Assurance**

A variety of monitoring methods will be utilized. These may include questionnaires, interviews of customers, employers and Job Center staff. Monitoring reviews will include on-site visits to subsidized employer worksites (ie: summer youth work experience and On-the-Job training); desktop reviews using the Division of Workforce Development (DWD) Statewide Information Management System (MIS) and available reports and data accessed through MO Performs; as well as hard copy file review during the on-site visits to regional Job Centers .

An annual monitoring report will be prepared regarding compliance with the terms and conditions of each contractual scope of work and submitted each Program Year to the Workforce Development Board's Executive Director for distribution to the West Central Region Workforce Development Board and Chief Elected Officers (CEO) as referenced in section 107 (d)(8) [20 U.S.C. 3122(d)(8)] of the Workforce Innovation and Opportunity Act in accordance with the appropriate provisions of the most current WDB/CEO agreement in order to support strategic planning and oversight decisions.

Quarterly, the Workforce Development Board will receive monitoring reports regarding compliance and performance on each contractual agreement. Other areas that will be covered in monitoring reports are the adequacy of assessment, planning of activities and services, coordination of One-Stop system partners to meet the comprehensive needs of customers, and customer outcomes. As required by WIOA when any problems are identified, prompt and appropriate corrective action will be taken.

The West Central Region abides by policies and/or procedures which demonstrate that programmatic and operational oversight systems effectively measure compliance with WIOA regulations, and DWD guidance and issuances. Established policies and/or procedures ensure:

- The review of program quality
- Continuous improvement of service delivery
- A comprehensive examination of compliance issues cited in State/Regional reviews
- The determination of the effectiveness of corrective action measures to address issues of concern

Specific guidance outlined in DWD Issuance 16-2018 will govern monitoring activities relative to: customer data and eligibility documentation; orientation to customer rights and acknowledgment of receipt of MO WIOA Complaint Grievance Guide; eligibility; priority for programs and services received; orientation to services and justification of individual career

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services or training services; methods of assessment; employment planning; Individual Training Accounts (ITAs); appropriateness and accuracy of participant payments (support services/needs related payments); MIS data entry and validation; posting of customer outcomes including attainment of degree or certificate; supplemental employment data; customer satisfaction; etc.

The WDB monitoring will systematically evaluate every aspect of service delivery, identify weaknesses/opportunities, provide training/technical assistance, implement action steps and monitor corrective actions. While constantly seeking to improve process and advance staff development, the by-product will be enhanced performance as measured in program outcomes and customer satisfaction.

## **Programmatic Monitoring**

The WDB will use random-sampling techniques in participant file reviews to test eligibility in every funding stream for which they have a contract with DWD. When reviewing WIOA Adult and Dislocated Worker participant records, the two funding streams will be combined then sampled by service. Each Program Year, the Board must monitor a separate statistically valid sample of Adult and Dislocated Worker participants enrolled in each of the following services:

- Classroom Training
- On-the-Job Training
- Work Experience/Internship
- Supportive Services/Needs-related payments
- Any other services that result in a direct payment being made to, or on behalf of, a participant

The following sample sizes are required, at a minimum, depending on the universe to be reviewed. These guidelines are applicable for every sample to be reviewed.

	Universe	Sample Size
1-200		69
201-300	0	78
301-400	0	84
401-500	0	87
501-1,0	00	96
1,001-2	,000	100
2,001-1	0,000	105

This table is for a random sampling with a confidence level of 90 percent and a margin of error of 8 percent.

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The Workforce Development Board will, in accordance with DWD Issuance 16-2018, at a minimum, review participant records for:

- Documentation of participant eligibility and/or priority for the programs and services received;
- Orientation to services:
- Orientation of the participant to his/her rights under complaint and grievance procedures;
- Justification for the provision of Individualized Career Services or Training services;
- Method of assessment;
- Employment planning;
- Individual Training Accounts;
- Appropriateness and accuracy of participant payments (i.e., Supportive Services and Needs Related payments);
- Appropriate data entry; and
- Posting of outcomes, including the attainment of a degree or certificate and any supplemental employment data.

Local monitors will ensure that Youth monitoring procedures have been adjusted to include the WIOA changes such as:

- Out of School Youth 75% expenditure requirement
- 20% work-based learning with educational component requirement
- 5% limit on In-School Youth enrolled with the "Requires additional assistance" barrier
- 5% over-income exception, and
- New eligibility criteria and barriers

### **Financial Monitoring**

An annual Financial Monitoring Review will be conducted to ensure fiscal integrity. An independent auditor will conduct the review. The Financial Review Instrument used to document the review is designed to ensure adequacy of internal controls; test the reliability of sub recipient's financial management system; ensure compliance with contract terms and conditions; assess achievement of fiscal goals or requirements; verify the accuracy of amounts reported, allowability of expenditures and evidence of supportive documentation and proper allocation of funds. Systems reviewed include financial reporting; internal controls, source documentation, cost allocation, cash management; interest earned on advances, program income/Stand-In/In-Kind Costs, procurement and personnel systems, etc. Written Reports of Findings shall be provided to the Board with a schedule for corrective action being established. Follow-up is conducted, as appropriate, to ensure corrective action occurs and is documented.

At a minimum the following items will be included in the monitoring:

- Audit Resolution/Management Decision
- Financial Reports

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- Internal Controls
- Source Documentation
- Cost Allocation
- Cash Management
- Procurement

WDB shall incorporate additional financial and programmatic monitoring policies to ensure funds intended to support stand-alone summer youth programs or other special initiatives are administered in accordance with contractual scopes of work. These policies will supplement existing monitoring duties and be conducted during program operation to assure accountability and transparency of expenditures.

### **Data Element Validation (DEV) Review**

An annual Data Element Validation (DEV) Review will be conducted by the Programs/Compliance Specialist to ensure the integrity of performance outcomes. This review is to verify that the performance data elements reported by Missouri are valid, accurate, reliable, and comparable across programs.

Monitors use random sample techniques when selecting the exited file to review. Depending on the amount of records that exited the prior program year, the corresponding number of sample records show below, at a minimum, must be examined. These guidelines are applicable for every review.

Universe	Sample Size
1-200	69
201-300	78
301-400	84
401-500	87
501-1,000	96
1,001-2,000	100
2,001-10,000	105

This table is for a random sampling with a confidence level of 90 percent and a margin of error of 8 percent.

#### **Business Services**

- Review of MoJobs-completion of data
- Review of Staff Assisted Job Orders
- Review of employer engagement (i.e. number, type, etc.)
- Review of employer performance measures
- Review of employer satisfaction surveys

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# **MONITORING INSTRUMENTS/TOOLS**

Representative samples of monitoring instruments are attached hereto. Other instruments may be developed and/or utilized as necessary for unique applications.

Participant Name	State ID			
Enrolled as: ISY OSY				
Did participant complete their resume on N	MOJobs?	\	⁄ES	NO
Did staff sign EO and CG?			ES .	NO
Wagner Peyser Application:				
Is application complete?			YES	NO
Did youth receive countable service in Wag	ner Peyser?		YES	NO
WIOA Application:				
Is application complete?			_YES	NO
Data to be verified	Documentation used to verify		Сору	in File??
Social Security Number				
Date of Birth				
Selective Service				
Authorization to Work in the US				
Disability ( if applicable)				
Employment Status				
School Status				
Highest grade completed				
Public Assistance				
Туре:				
Barrier				
Туре:				
Family Size				
SSDI ( if applicable)				
Family Income				

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Did participant and staff sign a IS WIOA application located in Was applicant statement used IS documentation used listed	file? , and was no o	ther documentation of fa	_	YESYESYESYES	NONONO	
Activities/Services: Were services opened and clo Were services provided docum		case note?	- -	YES YES	NO NO	
Activity/Service	2	Open Date/ Close Date	Outcome	Case not	e Yes/ No	
CASE NOTES:  Do case notes contain relevan  Do case notes indicate a progr  Do case notes document servi	ession of servi		Fered?YES YES YES		NO NO NO	
Required Case Not		Case note pre	esent with required			
Initial Interview			3 4 8 2 8			
EO and CG Note/Release of I	nformation					
Assessment						
Basic Skills Deficient						
Scholars Interview						
School Records Obtained						

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WIOA Application Approved		
ISS/IEP		
Objective Assessment		
Referrals		
Labor Market Information (LMI)		
Initial Service Note		
Work Experience Interview		
Start of Work Experience		
Pay Period Ending xx/xx/xx		
Mid Point Monitoring		
End Point Monitoring		
End of Work Experience		
If applicable, did another agency develop the OA and was it completed within the la Basic Skills Assessment, Out of School Only Was the participant determined Basic Skills Deficient? Out of School Only	YES YES YES	NO NO NO
Did OA address:		
<ul> <li>Occupational Skills</li> </ul>	YES	NO
Prior Work Experience	YES	NO
Employability	YES	NO
• Interests	YES	NO
Aptitudes     Supportive Service Needs	YES	NO
<ul><li>Supportive Service Needs</li><li>Developmental Needs</li></ul>	YES YES	NO NO
Developmental Needs	1L3	NO
Was the Individual Service Strategy (ISS) (413) completed and posted?	YES	NO
Were services planned to address barriers identified in the OA?	YES	NO
Does the ISS identify a career pathway?	YES	NO
Does ISS address all barriers identified on the OA?	YES	NO
Are there appropriate case notes documenting youth's progress?	YES	NO
Does the record contain case notes indicating the need for additional services?		
	YES	NO
Do the case notes indicate regular contact with the youth?  Did youth receive incentive payments?	YES YES YES	NO NO NO

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·			,
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Were incentives in accordar	nce with local policy?	YES	NO
Work Experience			
Did the youth participate in	· · · · · · · · · · · · · · · · · · ·	YES	NO
•	ain a specific and detailed training plan?	YES	NO
·	evelopment and the placement of the You		NO
If in a work experience, doe	s the ISS address the required academic go	pals?YES	NO
Supportive Services			
Has financial assessment be	en completed?	YES	NO
Are all household resources		YES	NO
	nunity resources been explored?	YES	NO
	een completed within last 30 days?	YES	NO
Have participant's resource		YES	NO
Does case note include: Typ	e, amount, timeframe, justification, and la		
		YES	NO
Does the supportive service	follow local plan?	YES	NO
Performance Review			
Was the "employment statu	is at participation" accurately reported on	the Employment tab?	YESNO
Was the "school status at pa	articipation" accurately reported on the Ec	lucation tab?	YESNO
If appropriate, was the Clos	ure tab completed?		YESNO
-	at exit" reported accurately on follow up		YESNO
If exit, was youth placemen	$t-2^{nd}$ quarter reported accurately on the	follow up tab?	YESNO
Was attainment of degree of	or certificate reported on the Credentials to	ab?	YESNO
If yes, was proof in file?			YESNO
If applicable, was youth pro	vided Follow Up services as required?		YESNO
Comments			

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Participant Name Dislocated Worker	State ID			
	_ SkillOP Other			
Did participant post their resume in MOJobs?		YES		NO
Did staff sign EO and CG?	YE	S	NO	
Wagner Peyser Application:				
Is application complete?		YI	ES	NO
Data to be verified	Documentation used to ver	ify	Copy in	File?
Social Security Number				
Date of Birth				
Selective Service ( if applicable)				
Authorization to work in U.S.				
Disability				
Veteran Status ( if applicable)				
Employment Status				
Unemployment Compensation ( if applicable)				
Public Assistance				
Type:				
SSDI ( if applicable)				
Basic Skills Deficient ( if applicable)				
Family size ( if applicable)				
Family Income				
	L			
<b>WIOA Application:</b> Is application complete?  Did participant and staff sign and date WIOA applications.	tion?		ES	NO
IS WIOA application located in file?	נוטווי		ES 'ES	NO
15 WIGH application located in file:		1	LJ	1
Activities/Services:				
Were services opened and closed correctly?			ES	NO
Were services provided documented with a case note?		Y	ΈS	NO

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Activity/Service	Open Date/ Close Da	te	Outcome
CASE NOTES:			
Do case notes contain relevant informa	ation?		YES
Do case notes indicate a progression ofNO	f services?		YES
Required Case	e Note	Case no	te present with required information
EO and CG Note/Release of Info.			
Customer Initial Interview and Compr	ehensive Assessment		
MO Connections /Talify			
Eligibility Submitted			
Eligibility Approved			
Employment Plan and Justification			
Initial Service Note			
Appropriateness for Training			
SKT1			
Request For Training			
Monthly Contact			
Follow Up			
EMPLOYMENT DIANI (	ante of DWD leaves and 2017	<b>1</b> .	
EMPLOYMENT PLAN (meets requirement Contain long term and short term goals		);	YES
NO			1E3
Contain objectives required to meet go	als		YES
NO			23

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Does justification address skills gap and barriers to employment?  NO	YES
Does justification address the need for supportive services?	YES
Did participant and staff sign employment plan?  NO	YES
Is copy of employment plan located in hard copy file?	YES
APPROPRIATENESS CASE NOTE:	
Does case note document why participant is in need of training?  NO	YES
Why previous skills haven't helped obtain employment?	YES
Has participant applied or received other financial assistance?	YES
What assessments did participant complete that show they can be successful in training services.	?
Is LMI included?	YES
Is training provider listed on Eligible Training Provider System and WIOA approved?	YES
NO INIITIAL SERVICE NOTE:	
Does initial service note contain a plan, how the plan will be implemented, evaluation of services services (if applicable)?	, and supportive YES
NO	
SUPPORTIVE SERVICES:	
Has financial assessment been completed?  NO	YES
Are all household resources listed?	YES
Have other outside or community resources been explored?	YES
NO Has Needs Based Analysis been completed within last 30 days?	
	YES
NO Have participant's resources changed since eligibility?	YES
Have participant's resources changed since eligibility? NO	
Have participant's resources changed since eligibility? NO Does case note include: Type, amount, timeframe, justification, and lack of resources?	
Have participant's resources changed since eligibility? NO	YES

On the Job Training

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Was participant referred to job order and resulted as hired? NO	YES
Does the hard copy file include:	
<ul> <li>Timesheets – signed and dated if no electronic timesheet or signature on invoice</li> <li>NO</li> </ul>	YES
OJT Invoices – signed and dated NO	YES
Monitoring Form ( mid-point and end point) NO	YES
Did OJT agreement include:	
<ul> <li>Employer contact information including FEIN or UI number</li> <li>NO</li> </ul>	YES
Training Operator Contact Information     NO	YES
Beginning and end date of OJT     NO	YES
Number of workers provided full time employment     NO	YES
Total fixed price     NO	YES
Employer attestation of workforce status     NO	YES
If applicable, concurrence of collective bargaining agent     NO	YES
E-verify enrollment with affidavit of work authorization  NO	YES
General Assurances     NO	YES
Legal Certifications     NO	YES
WIOA Complaint and GrievanceNO	YES
At a minimum, did the OJT training plan include:	
Name of participant     NO	YES
State ID  NO	YES
Occupation     NO	YES
• ONET CodeNO	YES

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•	SVP Range	YES
	NO	
•	Start and ending dates of training	YES
	NO	
•	Number of hours per week	YES
	NO	
•	Initial Wage rate and scheduled raises ( if any)	YES
	NO	
•	OJT Wage and % of reimbursement	YES
	NO	
•	Maximum OJT Obligation	YES
	NO	VEC
•	Clear and concise job description	YES
	NO	
•	Specific skills to be learned	YES
	NO	\/F6
•	Signature of trainee (dated)	YES
	NO	
In detern	nining the appropriate length of the contract, were the following considered:	
	Skill requirements of the occupation	YES
	NO	123
•	Academic and occupational skills of participant	YES
	NO	
•	Prior Work Experience	YES
	NO	
•	Skills Gap	YES
	NO	
•	Participant's Employment Plan	YES
	NO	
Skill Up		
Is there a	completed Wagner Peyser Enrollment?	YES
	NO	
Was the	Comprehensive Assessment (213) the first service posted?	YES
	NO	
Was Orie	ntation (101) and LMI (107) services provided and posted in MO Jobs?	YES
	NO	
Was a FS	-5 (DWD-PO-608) completed and submitted (ABAWD)?	YES
	NO	
Are there	appropriate case notes including the Mandatory Initial Case Note?	YES
	NO	

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If applicable, services are closed accordingly?	YES
NO	
If in training,	
<ul> <li>Was the participant co-enrolled in WIOA?</li> </ul>	YES
NO	
<ul> <li>Does the file contain ETPS printout?</li> </ul>	YES
NO	
<ul> <li>Properly completed training request form submitted to DWD Central Office?</li> <li>NO</li> </ul>	YES
<ul> <li>METP Case note includes Training Category and Facility, amount, degree type, LN</li> </ul>	ЛI, begin date, end date,
and why participant was eligible?	YES
NO	
<ul> <li>Was a DWD-PO-606B and DWD-PO-608 (FS-5) form completed and submitted to</li> </ul>	FSD to report training?YES
	NO
Comments:	

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#### Missouri Office of Workforce Development Financial Assistance Sub recipient Risk Assessment

Recipient	Date Completed
Name:	

Completed By-Name: FY:

Region: Recipient DUNS:

#### Instructions:

- 1. Complete this form once a Fiscal Year (FY) for each recipient who will be awarded one or more grant or cooperative agreement awards from the program in the open FY. The results of this risk assessment will apply to all awards to the recipient in the open FY.
- 2. For each category below, enter a numerical rating of 0=Not applicable (N/A), 1=Low, 2=Medium or 3=High in the Rating box. Use the information provided under the Rating Description sections to assist you in assigning a rating to each category. If not a new recipient, consider the recipient's performance on all currently open and recently closed awards, when applicable to the risk category.
- 3. For each category below, specify in the "Basis for Rating and Other Comments" field the factors that contributed to the rating entered. Provide enough detail to give an independent reviewer a clear understanding of the rationale used to determine the rating. If documents exist to support your rating (e.g., performance report on previous award) identify the document(s) and specify the location of the document(s). Here is an example of the type of detail to be entered in the "Basis for Rating and Other Comments" fields:

Category 1 Rating = 1; "Basis for Rating and Other Comments" field reads: The recipient has successfully implemented awards under our program in the past. Some projects include subrecipients and construction, but awards with these complexities have been well managed. Summaries of past project results are available in our program database.

Category 1:	Subrecipient's prior experience with the same or similar subawards Rating:
	Rating Descriptions
0=N/A:	Recipient has no past or current award from the program.
1=Low:	Recipient has been timely in the submission of budget and project amendment requests, prior approval requests, financial and performance reporting, extensions of performance period and reporting due dates, and significant development reports, as applicable.
2=Medium:	Recipient has mostly been timely in the submission of budget and project amendment requests, prior approval requests, financial and performance reporting, extensions of performance period and reporting due dates, and significant development reports, as applicable. When out of compliance, recipient was responsive to written notifications and requests from DWD regarding late or incomplete requests or reports.
3=High:	Recipient has consistently been late in the submission of budget and project amendment requests, prior approval requests, financial and performance reporting, extensions of performance period and reporting due dates, and significant development reports, as applicable. Recipient is seldom or not at all responsive to written notifications and requests from DWD regarding late or incomplete requests or reports.

#### **Basis for Rating and Other Comments:**

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Category 2:	Results of previous audits Rating:
Category 2 F	Rating Descriptions
0=N/A:	Recipient is a Commercial Organization, Foreign Entity, or Individual.
1=Low:	Recipient is a government or non-profit entity and their application indicates that they were not required to submit a single audit report for their most recently closed fiscal year; recipient completed a single audit for at least one of their two most recently closed fiscal years. Recipient submitted required single audit report to the Single Audit Clearinghouse on time. Recipient did not have any Qualified or Adverse/Disclaimer opinions, significant internal control deficiencies or findings for non-compliance.
2=Medium:	Recipient has not had any Adverse/Disclaimer opinions, more than two significant internal control deficiencies, or more than two findings for non-compliance on single audits conducted in the last five years. Recipient was late in submitting required single audit report to the Single Audit Clearinghouse.
3=High:	Recipient has had an Adverse/Disclaimer opinion, more than two significant internal control deficiencies, or more than two findings for non-compliances on single audits conducted in the last five years. Recipient has a history of not submitting single audit reports to the Single Audit Clearinghouse on time. Recipient currently working under a single audit Corrective Action Plan related to a current or previous award funded by the program.

**Basis for Rating and Other Comments:** 

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Category 3: Whether the subrecipient has new personnel or new or substantially changed	Rating:	
systems		

### Category 3 Rating Descriptions

0=N/A:	Recipient is an Individual.
1=Low:	Recipient provided information detailing the experience and qualifications of key project personnel. All personnel
	appear qualified to meet the project objectives; no past issues with recipient in regards to key staff qualification.
	The project is fully staffed.
2=Medium:	Recipient provided information detailing the experience and qualifications for some key project personnel. All of
	the identified personnel appear qualified to meet the project objectives, but other key project personnel have not
	yet been hired.
3=High:	Recipient has not yet identified/hired any key project personnel; one or more of the personnel identified do not
	appear qualified to meet the project objectives; or one or more key personnel left the project and replacement(s)
	have not been identified.

#### **Basis for Rating and Other Comments:**

### Category 4: Extent and results of Federal awarding agency monitoring

Rating:

## **Category 4 Rating Descriptions**

0=N/A:	Recipient has no past or current award from the program; or previous/current/pending award. If previous/current/pending award funded by other types of funds, program authorizing legislation does not require recipients to conduct a formal monitoring.
1=Low:	Recipient has had no significant internal control deficiencies or findings for non-compliance.
2=Medium:	Recipient has had less than two significant internal control deficiencies and less than two findings for non-compliance.
3=High:	Recipient has had more than two significant internal control deficiencies and more than two findings for non-compliance.

#### **Basis for Rating and Other Comments:**

#### RISK RATING AVERAGE (auto-calculated based on numerical scores entered in Rating boxes above):

0.00

**Instructions:** In the Preliminary Risk Level box below, enter the preliminary risk level that corresponds with the risk rating average calculated

above, as follows:

Enter "Low" if the number in the Risk Rating Average box above is between 0-1.49

Enter "Medium" if between 1.5-2.49 Enter "High" if between 2.5-3

### PRELIMINARY RISK LEVEL (Low, Medium or High):

### OTHER FACTORS IMPACTING RISK LEVEL:

Instructions: Consider if there are any other factors that impact, either by raising or lowering, the recipient's preliminary risk level. If there are such factors, describe each factor and explain how each raised or lowered the preliminary risk level in the text box below, and then enter either "Low", "Medium" or "High" in the Final Risk Level box below.

If no such factors exist, enter "No other factors impact the preliminary risk level" in the text box below, and then enter the same value as entered in the Preliminary Risk Level box above in the Final Risk Level box below.

#### FINAL RISK LEVEL (Low, Medium or High):